

# F2J INDUSTRY

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# ABOUT F2J INDUSTRY....



F2J INDUSTRY is a recognized and reliable international player in the subcontracting industry for ground transportation.

Following bankruptcy procedures or carveout of underperforming activities, F2J INDUSTRY has achieved over the last years successful M&A operations. F2J INDUSTRY has a talented and experimented staff who is highly motivated.

## F2J INDUSTRY'S DEVELOPMENT STRATEGY

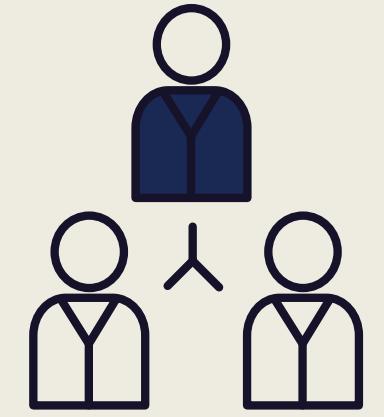


- Industrial excellence of current activities
- Sales growth of current activities
- External growth through new acquisitions

# ABOUT F2J INDUSTRY...



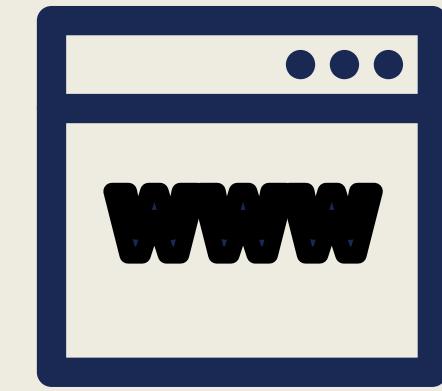
Turnover: 191 M€



1 323 employees



4 plants in France  
1 plant in Poland  
3 plants in Argentina  
1 plant in Brazil  
2 plants in Spain  
1 plant in USA



<http://f2jindustry.com>



<https://www.linkedin.com/company/f2jindustry>

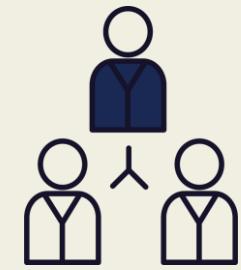
## PULLEYS & AUTOMATIC GEARBOX COMPONENTS

### FOR THE AUTOMOTIVE INDUSTRY

Know-how and technical expertise are the keys of AGLA's success which can be represented by the technological

processes & the materials

TURNOVER 2026 : 8,2 M €



57 EMPLOYEES



26 000 M<sup>2</sup> FACTORY SURFACE

# PULLEYS & AUTOMATIC GEARBOX COMPONENTS



AGLA's know-how is significant because of its conception, design of products, planning and construction of the rolling engines used in production.

New projects in the field of hybrid engines & automatic transmissions, away from Diesel engines with which AGLA has a strong and well-established history of success.

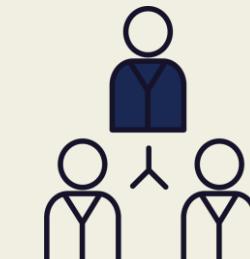




SPECIALIZED IN REMANUFACTURING OF  
ENGINES AND ENGINE COMPONENTS



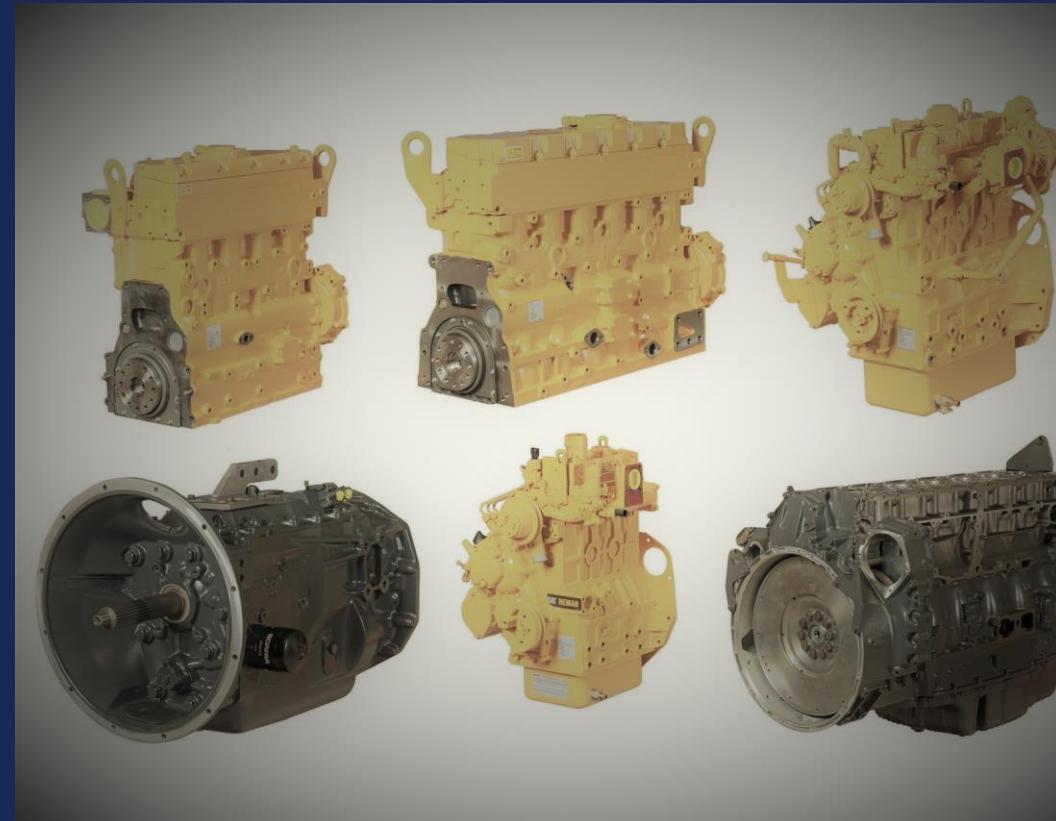
TOURNOVER 2026 : 15,3 M €



57 EMPLOYEES IN CHAUMONT



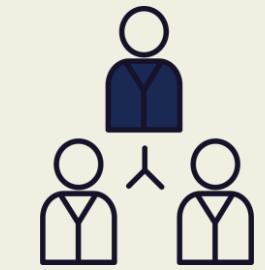
10 000 M2 FACTORY SURFACE



COMPLETE OR PARTIAL RENOVATION OF  
ENGINE COMPONENTS (COMPLETE  
ENGINE & GEARBOXES)



TURNOVER 2026 : 5,3 M €

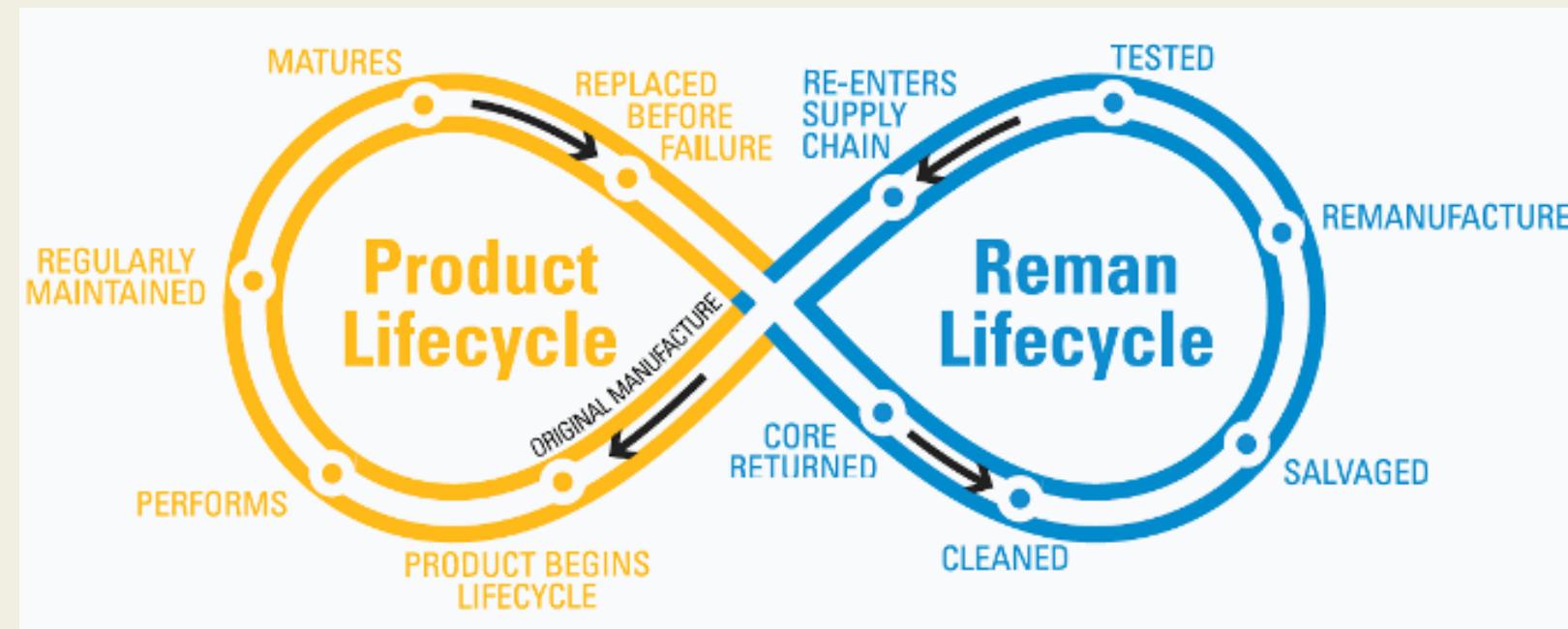


30 EMPLOYEES IN RADOM



3 200 M2 FACTORY SURFACE

# WHAT'S REMANUFACTURING ?



**Remanufacturing :**  
Rebuilding of a product from a core in such a way that it is functionally identical to new part



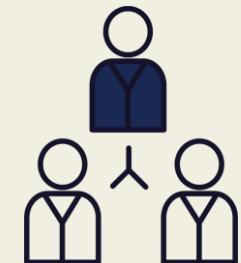


## HEAD LAMPS AND REAR LAMPS

Raw materials (thermoplastic pellets, molding mass, varnishes, aluminium) are used in this process of transformation into headlight components



TURNOVER 2026 : 33,8 M €



184 EMPLOYEES



12 353 M2 FACTORY SURFACE

# HEADLIGHT COMPONENTS



Equipped with injection presses up to 1300 TO and assembly lines integrating 4.0 technologies, our F2J LIGHTING plant is able to respond to the latest markets for the manufacture of headlights and other plastic injection parts.



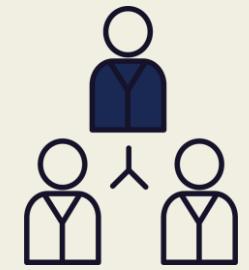


## STAMPING, WELDING & ASSEMBLING

Wide range of products : car doors, tractor hood, lower plate, truck's structure parts, structure of race cars, aluminum development, car boxes, aluminum containers, train seat structures



TURNOVER 2026 : 10 M €



68 EMPLOYEES



12 000 M2 FACTORY SURFACE

# DESIGN, REALIZATION, OPTIMIZATION



**DESIGN** : dedicated to the design of metal products and the support of customers in the industrialization process



**REALIZATION** : depending on the site's ability to produce highly technical products, requested by customers such as AGCO, PSA, VOLVO, Carrefour or Casino



**OPTIMIZATION** : in the work undertaken by F2J to make the plant a 4.0 plant by constantly optimizing its industrial tool





## SERVICES COMPANY TO F2J GROUP

This company helps the F2J units to develop some important company departments, like Purchasing, New Technologies, Projects and Finance.

F2J DEVELOPMENT can also propose their services for the external companies in the above-mentioned fields.



TOURNOVER 2026 : 1,8M€



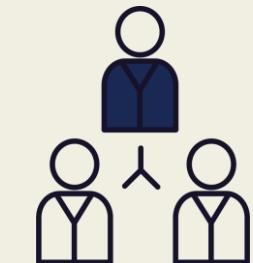
10 EMPLOYEES



## SPECIALIZED IN THE MANUFACTURE OF GEARBOX PARTS



TURNOVER 2025 : 12,9 M €



60 EMPLOYEES



18 894 M<sup>2</sup> FACTORY SURFACE

# LEADERS IN THE MANUFACTURE OF MACHINED PARTS AND MODULES PRODUCTION



Production of 4 500 000 components per year

In the broader vision of the F2J Group, the Valentigney site (25) is fully in line with a 4.0 investment dynamic to be able to respond even better to customers and position itself on new markets.



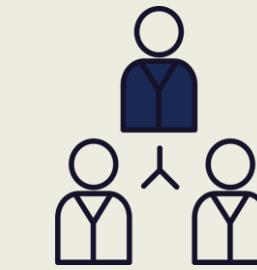
# F2J LIGHTING INTERLARGOS



## HEADLAMPS AND REAR LAMPS INJECTION & ASSEMBLY



TURNOVER 2026 : 40,8 M €



363 EMPLOYEES



22 000 M2 FACTORY SURFACE

# LIGHTING PRODUCTS



Specialized in lighting products for the automotive market, for the light and heavy vehicles, also for motorcycle segments, among others, always seeking for the best solutions for our customers based on innovative, sustainable and robust technologies.

Our equipment is the latest generation to support all market needs and our technical team is constantly trained to keep up with and exceed customer expectations.

Capacity of headlamps production : 4.800 parts per day

Capacity of rear lamps production : 5.500 parts per day

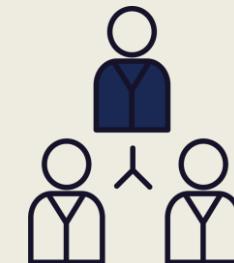




INTERIOR AND EXTERIOR PLASTIC  
PARTS FOR AUTOMOTIVE MARKET



TURNOVER 2026 : 15,2 M €



222 EMPLOYEES



16 000 M2 FACTORY SURFACE

L'Equipe Monteur S.A. main activity is the manufacturing of large plastic assembled car parts for the interior and exterior of vehicles and supplies its products to the most important OEMs in Argentina. L'Equipe Monteur S.A. has two modern plants in Argentina, located in the capital city of Cordoba and in the city of Garin in Buenos Aires Province.



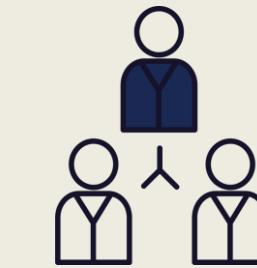
# F2J TECHPLAST BUENOS AIRES



INTERIOR AND EXTERIOR PLASTIC  
PARTS FOR AUTOMOTIVE MARKET



TURNOVER 2026 : 7,6 M €



112 EMPLOYEES



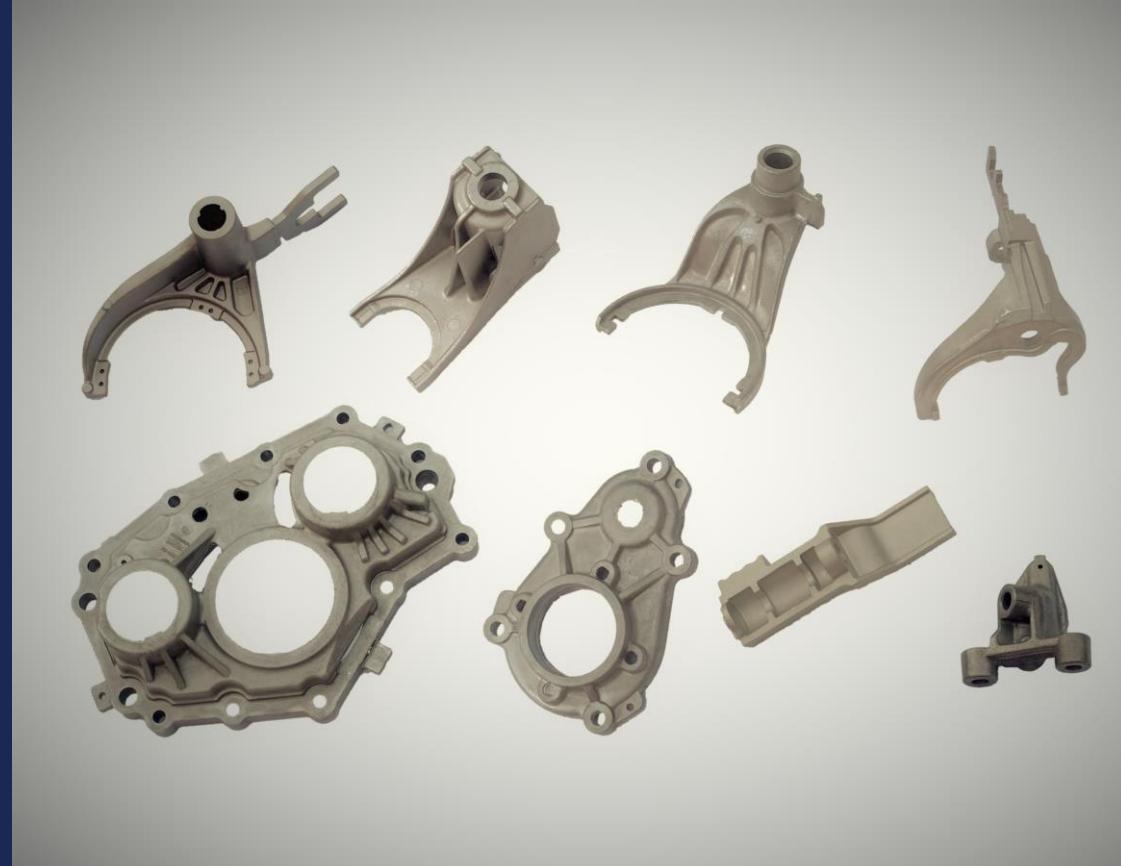
12 000 M2 FACTORY SURFACE

# F2J TECHPLAST BUENOS AIRES PRODUCTS



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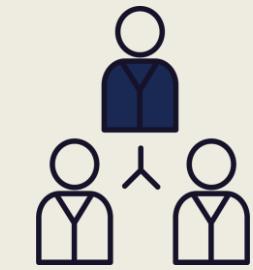




Aluminium Foundry



TOURNOVER 2026 : 8,2 M €



38 EMPLOYEES



7 000 M2 FACTORY SURFACE

# F2J PAMPLONA PRODUCTS



F2J PAMPLONA is developing, validating and manufacturing precision components for all major automotive brands since more than 50 years.

A wide range of technologies together with our know-how and good practices are integrated in our manufacturing sites where we are able to provide engineer solutions designing and supplying a final product fulfilling the customer required specifications.

We manufacture components made of different metallic materials where our aluminum casting site is focused in automotive lightweight solutions.

Our customer focus culture is one of the main values that are part of our daily basis.

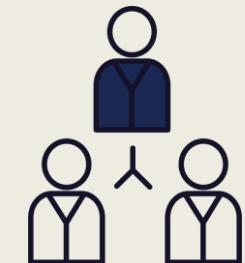




## MACHINING OF AUTOMOTIVE PARTS



TURNOVER 2026 : 26,1 M €



102 EMPLOYEES



6 000 M2 FACTORY SURFACE

# MIASA ZUERA PRODUCTS



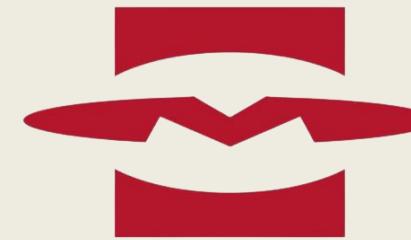
MIASA ZUERA is developing, validating and manufacturing precision components for all major automotive brands since more than 50 years.

A wide range of technologies together with our know-how and good practices are integrated in our manufacturing sites where we are able to provide engineer solutions designing and supplying a final product fulfilling the customer required specifications.

We manufacture and machine components made of different metallic materials for the automotive market. The casting can come from F2J PAMPLONA or by other casting's partners.

Our customer focus culture is one of the main values that are part of our daily basis.



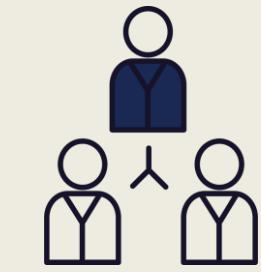


MIASA  
Automotive LLC.

## MACHINING OF AUTOMOTIVE PARTS



TOURNOVER 2026 : 7,1 M €



30 EMPLOYEES



5 000 M2 FACTORY SURFACE



# MIASA AUTOMOTIVE PRODUCTS

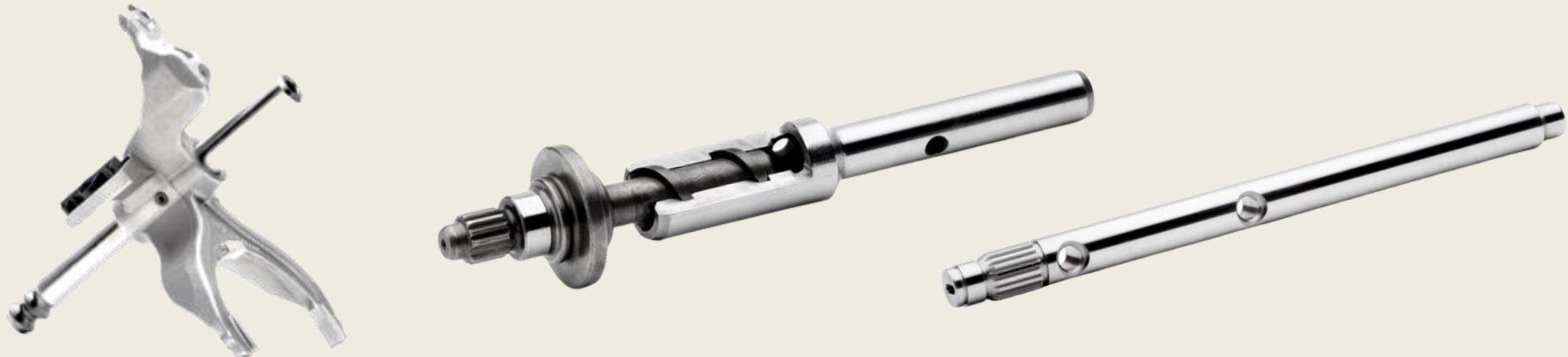


MIASA AUTOMOTIVE is developing, validating and manufacturing precision components for all major automotive brands since more than 50 years.

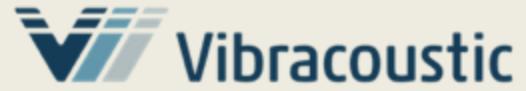
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# OUR CUSTOMERS



RENAULT SPORT



WALDASCHAFF  
Automotive  
a Lingyun Industrial Company

MANITOU  
GROUP

punch  
powertrain  
Gear up for the future

Vibraacoustic



Perkins®



CHATENET

Casino  
supermarchés

Carrefour



Mercedes-Benz

# THANK YOU FOR YOUR ATTENTION

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